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Bwrdd Iechyd Prifysgol  
Caerdydd a'r Fro  
Cardiff and Vale  
University Health Board

## **AGENDA ITEM 7.2.1**

**23 October 2009**

### **Composite Legacy Statement from Cardiff and Vale NHS Trust, Cardiff Local Health Board and Vale of Glamorgan Local Health Board.**

<b>Report of</b>	Programme Director, Board Establishment and Development/Interim Board Secretary
<b>Paper prepared by</b>	Corporate Services, Cardiff Locality
<b>Purpose of Paper</b>	To provide a composite Legacy Statement from the previous three statutory organisations.
<b>Action/Decision required</b>	The Board is asked to note this report.
<b>Link to Health Care Standards:</b>	Healthcare Standards are referenced throughout the Legacy Statement.
<b>Link to Health Board's Strategic Direction and Corporate Objectives</b>	Needs to be considered in due course.
<b>Acronyms and abbreviations</b>	UHB – University Health Board

## **Composite Legacy Statement from Cardiff and Vale NHS Trust, Cardiff Local Health Board and Vale of Glamorgan Local Health Board.**

**Executive Summary** – Each of the three previous statutory organisations produced a Legacy Statement which was presented to their Board meetings. These have now been consolidated into one composite statement. Prior to presentation to the Board, an earlier draft of this paper was presented and agreed by the Shadow Board at its meeting on 17 September 2009.

### **INTRODUCTION**

The new Cardiff and Vale University Health Board (UHB) was formally established on 1 October 2009, bringing together the Cardiff and Vale NHS Trust, Cardiff and Vale of Glamorgan Local Health Boards.

A consolidated legacy statement has been developed to provide a good foundation for the new UHB and ensure that achievements of the existing organisations and key areas of existing work and developments are not lost in the transition period. Each of the three organisations has produced a Legacy Statement which highlights key achievements during their existence and identifies key issues and risks which need to go forward to be sustained or resolved in the UHB structure.

### **LEGACY STATEMENT**

The Legacy Statement is attached and has been developed following the guidance and templates provided by the Welsh Assembly Government. It comprises elements which incorporate work that has been undertaken in the Corporate, Finance and Planning and Partnerships stream.

- (i) An introductory paper which describes the characteristics of the localities covered by the UHB. This does not headline achievements as these are referenced in the main template and are contained in the individual organisation's detailed legacy statements.

- (ii) The main Legacy Template which summarises the current position, risks and issues that need to be taken forward in the UHB
- (iii) Documents identifying the key strategic development areas and detailed service delivery issues which need to be progressed, as an appendix to the main template, including a partnership map and;

The Legacy template identifies key documents referenced to the specific areas of work, and includes a cross reference to the Health Care Standards which underpins the work of the organisation.

## **KEY THEMES WITHIN THE CONSOLIDATED LEGACY STATEMENT**

In summary, the main themes from the Statement are highlighted below as well as how these will be taken forward by the new organisation, including appropriate assurances to the Board and its Committees.

### **(i) Healthcare Standards**

The Healthcare Standards are a Welsh Assembly Government initiative developed to encourage continuous improvement in the quality of services provided. The 2008/09 Improvement Plans for the Cardiff and Vale Health Community were successfully completed. The UHB will need to closely monitor further improvements and progress in 2009/10 through the Safety and Quality Committee.

### **(ii) Governance**

Positive Reports were received by the three previous organisations on their governance arrangements following reviews by the Welsh Assembly Government “Governance in Health” team. The UHB has already commenced work on a new Governance Framework based on best practice and Welsh Assembly Government Guidance and will be presented to the Board.

### **(ii) Patient Safety**

The Health Community has made considerable progress / improvements, with particular reference to the Safer Patient Initiative and the “1,000 Lives” Campaign. A Clinical Governance Framework for the UHB has been piloted and will continue to be developed with specific emphasis on Patient Safety.

**(iii) Equality and Diversity**

A Single Equality Scheme (covering Race, Gender and Disability) has been produced by all three previous organisations and progress continues to be made in mainstream equality, with particular reference to Equality Impact Assessments. The UHB will now develop a new Scheme, which will reflect the priorities for the new organisation and will be presented to the Board.

**(iv) Emergency Planning / Civil Contingencies Act**

The Health Community has been working closely together in recent years to develop a range of Emergency Plans, with more recent focus on Pandemic Influenza (swine flu).

In conjunction with partners, the current Major Incident Plans for the community are being reviewed to produce a Single Consolidated Plan.

**(v) Workforce and Organisational Development Issues**

At the commencement of the project to establish the new organisation, a key workstream for the above was introduced to progress a range of issues in preparation for the introduction of the UHB.

Significant progress has been made and this will be closely monitored by the Board / Committees.

**(vi) Communications and Engagement**

Each previous organisation had a Communication Strategy / Action Plan and it will be a priority for the UHB to revise these and develop a new and innovative approach.

**(vii) Risk Management**

The three previous organisations had a Risk Management Strategy supported by specific policies and these will now be reviewed. The first draft of a Consolidated Risk Register was presented to the UHB Shadow Board and a further revised register will be presented to the Board meeting in December 2009.

**(viii) Financial Strategy**

Since the beginning of the current financial year, the Health Community has been jointly working on a single Financial Strategy and will continue to be monitored with vigilance by the

Board / Committees to ensure financial balance at the end of the year.

(ix) **Planning / Partnership Working**

The Health Community has already made significant progress on a number of key issues, e.g. Programme for Health Service Improvement, Health and Social Care and Wellbeing, Proud Capital Vision Forum Local Service Boards, and Voluntary Sector Compacts. This essential work will continue and be further developed by the UHB.

(x) **Estates Development**

A significant amount of capital investment has taken place in recent years to modernise clinical facilities e.g. Children's Hospital for Wales, Mental Health, Women's Services Review and purchase of Iorwerth Jones Care Home. It is anticipated that the UHB will develop a new Strategy, with particular reference to Primary / Community Facilities, which support the Strategic Plan for the next 3-5 years.

To supplement the above, the three previous statutory organisations have prepared Legacy Statements from each of its previous Committees of the Board. These will be presented and considered by the UHB Committees once established.

It is important that the Board puts in place mechanisms on how the UHB will take forward and monitor the above key issues, along with others in the Consolidated Legacy Statement. It is intended that the Executive Team will provide assurances to the Board and its new Committee Structure.

## **CONCLUSION AND RECOMMENDATION**

The Consolidated Statement has been supported by the Shadow Board.

The Board is asked to **NOTE** the Legacy Statement.

## **IMPACT ASSESSMENT**

<b>Health Improvement</b>	Needs to be considered in context of new strategy/objectives for the UHB
<b>Workforce</b>	Not applicable
<b>Financial</b>	No commitment to future expenditure at this stage
<b>Legal</b>	Not applicable
<b>Equality</b>	Equality Impact Assessments were undertaken inline with previous policies
<b>Environmental</b>	Not applicable

## **RISK ASSESSMENT**

<b>Clinical/Service</b>	Not applicable
<b>Financial</b>	Not applicable
<b>Reputational</b>	Not applicable

## **CONSULTATION AND ENGAGEMENT**

- **The previous 3 Boards of Statutory Organisation**
- **Shadow Board**
- **Project Workstreams**

## **SOURCES OF INFORMATION & EVIDENCE**

- Legacy Statement - Cardiff and Vale NHS Trust
  - Legacy Statement - Cardiff Local Health Board
  - Legacy Statement - Vale Local Health Board
  - Annual Reports - The above organisations
  - Guidance on Legacy Statement preparation - Welsh Assembly Government (National Transition Board)
- 
- Annual Reports from the above organisations.
  - Guidance on Legacy Statement from the National Transition Board.

# **CARDIFF AND VALE HEALTH COMMUNITY CONSOLIDATED LEGACY STATEMENT**

## **INTRODUCTION**

The new Cardiff and Vale Health University Health Board (UHB) will formally be established on 1 October 2009, bringing together the Cardiff and Vale NHS Trust, Cardiff and Vale of Glamorgan Local Health Boards. The Health Board will serve a population of approximately 445,000 and have an annual budget of approximately £970m.

A consolidated legacy statement has been developed to provide a good foundation for the new UHB and ensure that achievements of the existing organisations and key areas of existing work and developments are not lost in the transition period. Each of the three organisations has produced a Legacy Statement which highlights key achievements during their existence and identifies key issues and risks which need to go forward to be sustained or resolved in the UHB structure.

## **LEGACY STATEMENT**

The Legacy Statement has been developed following the guidance provided by the Welsh Assembly Government. It currently comprises four elements which incorporates work that has been undertaken in the Corporate, Finance and Planning and Partnerships stream.

- (i) There is an introductory paper which describes the characteristics of the localities covered by the UHB. Currently, this does not headline achievements as these are referenced in the main template and are contained in the individual organisation's legacy statements. Examples could be added if the Board advises.
- (ii) The main Legacy Template which summarises the current position, risks and issues that need to be taken forward in the UHB
- (iii) Documents identifying the key strategic development areas and detailed service delivery issues which need to be progressed, as an appendix to the main template, including a partnership map and;



The Legacy template identifies key documents referenced to the specific areas of work, and includes a cross reference to the Health Care Standards which underpins the work of the organisation.

## **RECOMMENDATION**

The Board is asked to receive and approve the consolidated Legacy Statement.

## **Appendix 1**

### **CARDIFF AND VALE UNIVERSITY HEALTH BOARD CONSOLIDATED LEGACY STATEMENT**

The new Cardiff and Vale Health University Health Board (UHB) will formally be established on 1 October 2009, bringing together the Cardiff and Vale NHS Trust, Cardiff and Vale of Glamorgan Local Health Boards. The Health Board will serve a population of approximately 445,000 and have an annual budget of approximately £970m.

The following sets out the characteristics of the two Local Authority areas which the UHB will serve.

#### **Cardiff**

Cardiff is an urban area consisting of 29 wards. It has developed dramatically over the last twenty years, with major regeneration and economic development transforming the city into a confident, ambitious capital city, committed to achieving a high quality of life for local residents and communities. The NHSAR (National Health Service Administrative Register) represents the numbers registered with a GP, and reports a Cardiff population of 353,000 in 2006. However the ONS mid-census identifies a population of approximately 317,500 in 2006. The population has increased rapidly over the last five years and it is anticipated that this trend will continue.

As the Capital City of Wales, Cardiff is the regional hub and metropolitan centre for many activities including sport, culture and tourism. It attracts large numbers of visitors on both a regular and special events basis, as well as approximately 72,000 commuters daily. Cardiff has a diverse community, with a wide range of minority ethnic residents (over 10% of the population) coming from more than 100 countries around the world. In addition, the number of migrant workers is increasing and full-time students numbered approximately 30,000 in 2007. The resultant diversity makes Cardiff a city of opportunity and an exciting place in which to live, work and play.

Whilst prosperity and a thriving economy are key features of Cardiff's success, the city experiences serious inequalities. Cardiff is 'a tale of two cities', with a prosperous northern area and a 'southern arc', which experiences high levels of multiple deprivation. The Wales Index of

Multiple Deprivation (2005) identifies that 56,000 Cardiff residents live in those communities across Cardiff whose multiple deprivation levels (income, employment, health, education, housing and access) are in the worst 10% in Wales. The most deprived area, within the Butetown ward, has the highest ranking in terms of multiple deprivations in all Wales, whilst the Penylan ward includes the least deprived area in Wales .

As a Capital City, Cardiff has particular needs emerging from the following groups:

- 16,000 Children living in relative poverty
- 4,000 Homeless and hostel residents
- 1,000 Rough Sleepers
- 150 Asylum Seekers per month coming into initial accommodation in Cardiff
- 400 Gypsy Travellers accommodated on 2 sites
- 25,500 Black and Ethnic Minority Population
- 36,000 Student Population
- 5% Prevalence of all people in Wales with HIV/Aids
- Resource intensive groups who want to live in the vicinity of the UHW as their treatment centre.
- People with severe mental health problems
- Over 70,000 people coming into Cardiff on a daily basis for work or leisure
- 750 Prisoners (in HMP Cardiff)
- Rapidly rising incidence of sexually transmitted infections

### **Vale of Glamorgan**

The Vale of Glamorgan contains 23 Electoral Divisions, with a total population of about 124,000. Age and sex distribution is similar to Wales generally but census-based projections suggest that the number of people aged over 65 years of age is forecast to rise from about 20,000 in 2001 to 23,100 in 2011, with a similar increase in the number of people aged over 75. The new St Athan Defence Technical Academy, when fully up and running, could increase the overall population of the Vale by around 10%.

Some key health facts about the Vale of Glamorgan include:

- 52.9% of Vale of Glamorgan adults are overweight/obese compared to a Welsh average of 54.1%
- Only 27.7% of the adult population meet the physical activity minimum guidelines, which is slightly below the Welsh average

- 40.3% of adults in the Vale report that their average alcohol consumption is above the recommended guidelines compared to an all Wales figure of 39.8%
- The incidence of sexually transmitted infections is rising across Wales
- But - all the main causes of death, such as heart disease, stroke and cancers, are lower in the Vale than the Welsh average.

This background sets the context for the Legacy Statement. This incorporates the work of the three community health organisations and aims to provide a comprehensive listing of the work and issues identified to be taken forward in the new UHB. In turn, the Legacy Statement identifies key documents which underpin the work to date.

The Legacy Statement suite includes:

Appendix 1	Legacy Statement Template
Appendices 2, 3	Strategic and service delivery issues prepared by the Planning and Partnerships workstream
Appendix 4	Partnership map
Appendix 5	Cardiff and Vale Trust Legacy statement paper which provides further information not included in the main template

Cardiff and Vale University Health Board –Consolidated Legacy Statement							
Theme/Area	Summary Position 2008/2009 (including Key issues, Financial Issues and Key Priorities	Implications for Successor Bodies (Planned Next Steps, Barriers to Progress and Timescales)	Key Partners	Key Documents (cross-ref)	Community Leads	Transition Workstream	Health Care Std ref
<b>Governance</b>							
<b>Healthcare Standards Position and Improvement Plans</b>	<p>The 2008-09 Improvement Plans for each of the three organisations were successfully completed. At the close of the final quarter, one action remained extant for the community. This related to the Programme for Health Service Improvement (PHSI) consultation process which has yet to be approved in the light of NHS reorganisation. The action has been amended, and included in the 2009-10 Improvement Plan: to consider areas with the Community Health Council that could be progressed without the need for public consultation.</p> <p>HIW validation report on the three organisations' 2008-09 have now been finalised. Publication on HIW internet site due 9 September. All three organisations have demonstrated continuous improvement throughout the 32 standards.</p> <p>The Healthcare standards self-assessment documentation provides</p>	<p>The Health Care Standards are a WAG initiative developed to encourage continuous improvement in the quality of services provided by health care organisations. Each organisation produces an annual self-assessment against a maturity matrix which is validated by Health Inspectorate Wales. Subsequently, an Improvement Plan (HCSIP) must be developed to address the shortcomings identified by the assessment process. This is an annual plan and forms part of the performance framework for the healthcare organisations.</p> <p>The HCSIP is being developed across the community by leads with assistance from CGGSDU and HIW. HCSIP needs to be ratified by IMB September 09 and Full Board Oct 09 2009-10 before publication on the internet.</p> <p>HIW suggested areas for improvement included in the uLHB</p>	<p>LHB and Trust representatives</p> <p>HIW</p> <p>WAG Regional Office</p> <p>Clinical Governance Support and Development Unit, WAG</p>	<p>HIW report</p> <p>Organisations' self-assessments 08-09</p> <p>Draft HCSIP 09-10</p>	<p>Ian Lane, Medical Director, Cardiff and Vale Trust</p> <p>Jenny Jones, Clinical Governance Manager, Cardiff and Vale NHS Trust LHB</p> <p>Lynne Flux, Joint Associate Director of Corporate Services, Cardiff LHB</p> <p>Sian Rowlands, Clinical Governance Manager, Cardiff LHB</p> <p>Jim Thompson, Director of Primary Care, Vale LHB</p>	Clinical governance	All

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	key legacy information for the uLHB detailing the position for 2008-09 for each organisation.	<p>HCSIP or in local plans</p> <p>The self-assessment process for 2009-10 needs to be put in place early in existence of uLHB including the key decision on which Director to have overall responsibility for HCS.</p> <p>Ensuring adequate coverage of standards for acute and community sections of the organisation is important as the process is time consuming and needs strong project management.</p>					
<b>General Corporate and Clinical Governance Issues/Frameworks</b>	<p>LHB frameworks as described in HCS submissions. The governance responsibilities are discharged through the formal meetings Scheme of Delegation, Board Business cycle and an approved policy framework</p> <p>Positive reports received by the three organisations on their governance arrangements, following a review by the Welsh Assembly Government “Governance in Health” team</p>	<p>Governance Framework for the new organisation is being developed by the Corporate Transition workstream to be adopted by uLHB Board in October.</p> <p>Outline Scheme of Delegation and Policy Framework to be developed for approval by September Shadow Board</p>	LHB, Trust, WAG, HIW, WAO, Internal Audit	<p>HCS self-assessment</p> <p>Standing orders and standing financial instructions; scheme of delegation; Board Business Cycle; Policy library</p>	LHB – Claire Donovan Associate Business Director, Sian Rowlands, Clinical Governance Manager Trust – Melanie Westlake, Assistant Director of Corporate	Corporate , Finance	27

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	<p>Review of the Trust's Processes, Leadership and Governance</p> <p><b>Clinical Governance</b> <b>Patient Safety (1000 lives)</b></p> <p>All three organisations have established Clinical Governance and Quality committee arrangements.</p> <p><b>1000 Lives Campaign</b> The Trust received an award for Improving Patient Safety for the development of a medical rapid response team to improve the early recognition of acute illness in adult patients. The work is part of the Trust's Safer Patient Initiative to improve care and has already made a big difference to patients. This model of best practice is now being extended throughout the Trust</p> <p>The Cardiff and Vale of Glamorgan LHBs have been working on the following areas of the Campaign:</p>	<p>Ensure that new uLHB reflects on the findings of the review and takes appropriate action</p> <p>A Clinical Governance framework for the uLHB is being piloted in the Cardiff and Health Community. Simulation exercise carried out on 14 July</p>	WAG, CGSDU	CG Strategy, HCS SAT & HCSIP.	Services		14, 16 & 28

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	<p><b>Healthcare Associated Infections</b> - to encourage practices, nursing homes and HM Prison to embrace the Clean Your Hands Campaign and complete the e-learning toolkit in this area to stop the spread of Healthcare Associated Infections. This totals 124 settings across Cardiff and The Vale of Glamorgan.</p> <p>Safety Culture Surveys done by staff &amp; GP Practices. Nursing Homes, GP Practices &amp; HM Prison partaking in Clean Your Hands Campaign, e-learning toolkit, baseline audits &amp; clinical champions appointed.</p> <p><b>Medicines Management</b> Both the LHBs are looking specifically at Warfarin and Non Steroidal Anti Inflammatory medication. Cardiff LHB has provided accreditation through the NPHS Medical Team for 3 practices to move to Level 4 monitoring of Warfarin patients allowing the patient's blood sampling, results, testing, monitoring and dosing to all be done in the primary care setting.</p>	Build on work done in first year of Campaign, analyse audit results, roll out improvements and continue momentum into Successor Bodies.	<p>Contractor professions, Campaign Team.</p> <p>Contractor professions, NPSA.</p>	HCS SAT & HCSIP.			5, 14,16, 28



# Cardiff and Vale University Health Board –Consolidated Legacy Statement

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	<p>Anti-coagulant audits undertaken in Pharmacies and GP Practices across Cardiff and the Vale of Glamorgan</p> <p><b>Incidents</b> Incident Reporting was part of the Patient Safety Local Enhanced Service commissioned by Cardiff LHB this year in General Practice. Two training sessions were held for Practice Managers at Cardiff Protected Education Time (CPET). Following on from the training sessions, practices have submitted example incidents to the LHB for incorporation into the LHB's new Clinical Governance Newsletter, the first edition of which was circulated to practices in April 2009.</p> <p>Research – moved to centralised system in Primary Care.</p>	<p>Roll out to other contractor professions, maintain clinical governance element in QOF and relationships with GP Practices to encourage/improve incident reporting levels. Move to DATIX reporting.</p> <p>To have one, like system for Primary and Secondary Care.</p>	<p>Contractor professions, BSC, WAG &amp; NPSA.</p> <p>Research Management and Governance (RMG) office.</p>	<p>Incidents &amp; Hazards Policy, Being Open Policy, Primary Care Service Specifications, Community Pharmacy Contract.</p> <p>Streamlined NHS Permissions Approach to Research Cymru Operating Guidelines.</p>			13
<b>Mainstreaming Equality and</b>	A Single Equality Scheme (covering race, gender and disability) has	Developing a Single Equality Scheme for the new University LHB	Equality and Human Rights	Single Equality Scheme	LHB - Rhian Blake, Joint	corporate	6,10

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<b>sustainability</b>	<p>been produced for all three organisations. Each year, an equality action plan and annual report is published.</p> <p>Good progress has been made in mainstreaming equality within the organisations but further work on impact assessment is required.</p> <p>Equality Champions have been identified and incorporated into the work on Equality within the organisations</p> <p>A Sustainability Policy Statement and Action Plan was published by the Vale of Glamorgan LHB in 2008, commended by the Welsh Assembly Government. It was circulated by WAG to other LHBs to assist with sustainability work in their organisations.</p> <p>GP practices in Cardiff have undertaken EQUIP Cymru training programme and self assessment following training. Action plans developed within practices to address issues facing disabled</p>	<p>which accurately reflects the priorities of the new organisation and does not detract from the completed C&amp;V Trust Scheme, Vale of Glamorgan LHB Scheme and the draft Cardiff LHB Scheme.</p>	<p>Commission</p> <p>Welsh Language Board</p> <p>Centre for Equality and Human Rights</p> <p>Cardiff and Vale Coalition of Disabled People</p> <p>Help the Aged and Age Concern</p> <p>Race Equality First</p> <p>Stonewall</p> <p>Black Voluntary Network Sector Wales</p> <p>Health and Social Care</p>	<p>Welsh language scheme</p> <p>Equality action plans</p> <p>Equality annual reports</p>	<p>Associate Director of Corporate Services, Claire Donovan, Associate Business Director, Trust – Keithley Wilkinson, Equality Advisor</p>		

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	people when accessing GMS.		Community				
<b>Welsh Language Issues</b>	<p>All three organisations a Welsh Language scheme approved by the Welsh Language Board. Welsh Language Annual Reports have been produced for the three organisations and submitted to the Welsh Language Board for approval</p> <p>Cardiff LHB: Good progress has been made re action plan and the 5 pledges agreed with the WLB. Cardiff LHB has been commended on action taken in relation to primary care.</p> <p>Welsh Language Annual Reports have been produced for the three organisations and submitted to the Welsh Language Board for approval</p>	<p>Development of a Single Welsh Language Scheme across new uLHB. Maintaining the current level of commitment to the Welsh language in line with ministerial requirements.</p> <p>Need to work across LHBs and Cardiff and Vale Trust to draw up joint action plan and pledges for 2009/10, concentrating on the four AOF priority groups (Older People, Children &amp; Young People, Mental Health, and Learning Disabilities).</p>	Welsh Language Board, Welsh Assembly Government	Welsh Language Scheme, Welsh Language Scheme Annual Report	<p>LHB - Rhian Blake, Joint Associate Director of Corporate Services, Claire Donovan, Associate Business Director.</p> <p>Trust: Melanie Westlake, Assistant Director of Corporate Management (Risk Management and Compliance)/Alun Eurig Williams, Welsh Language Officer</p>	corporate	6,10,

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<b>Major Incident Planning, Emergency Planning, Business Continuity and Pandemic Influenza Planning</b>	<p>A Joint Major Incident Plan is in place across Cardiff and the Vale of Glamorgan. Trust Major Incident Plan was revised and approved in May 2009</p> <p>Business continuity critical functions have been approved by the Board.</p> <p>LHB roles and responsibilities during an evacuation of Cardiff Bay developed and approved for the Cardiff Bay Evacuation Plan.</p> <p>Health Emergency Planning Annual Report 2008 submitted to WAG.</p>	<p>Major Incident Plan needs to be developed for the new University LHB</p> <p>The Civil Contingencies Local Delivery Plan identifies the need for documentation for the new LHB. This work is being led across the health community by the Director of Corporate Mgmt., Cardiff and Vale Trust. The Local Pandemic Influenza Group is well placed to continue this work.</p> <p>To ensure the new LHB can evaluate its state of preparedness by March 2010</p> <p>To provide a strategic plan and clear vision for 2009/2010 on: 1) management of major incidents, 2) civil contingencies planning, 3) continuous cycle of audit, 4) appropriately resourced response plans, 5) identifying risks to local communities and appropriate responses in line with the requirements laid out in AOF24</p>	<p>Emergency Management Units in Local Authorities</p> <p>Local Resilience Forum</p>	<p>LHBs: Joint Major Incident Plan</p> <p>Joint Pandemic Flu Plan</p> <p>Trust Major Incident Plan</p> <p>Trust Pandemic Influenza Procedure</p>	<p>LHB Claire Donovan, Associate Business Director,</p> <p>Melanie Westlake, Assistant Director of Corporate Management (Risk Management and Compliance)/Jenny Collett, Emergency and Contingency Planning Officer</p>	Corporate	18

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	<p>A Joint Pandemic Influenza Plan is in place across Cardiff and the Vale of Glamorgan. The Associate Business Director chairs the local multi-agency Pandemic Influenza Group.</p> <p>Joint Pandemic Influenza planning has taken place across the Cardiff and Vale Community including local authority engagement.</p> <p>The Trust Pandemic Influenza Procedure was reviewed in November 2008. Further minor amendments were made in May 2009 to reflect the emergency pandemic influenza threat.</p>	<p>Development of a joint Pandemic Influenza Plan across the three organisations and subsequently for the uLHB</p> <p>Directorates within the new organisation need to build up on pandemic influenza plans, so that there are consistently good plans at local level</p>					
<b>Human Resources Issues, Agenda for Change Position and Workforce Planning</b>	<p>Organisational Development and Training (OD&amp;T) Strategies are in place. Vale LHB plan commended and used as an example by other LHBs.</p> <p>All staff are assimilated under Agenda for Change terms and conditions in the Vale LHB. For Cardiff, a few outstanding issues are being resolved by HR prior to</p>	<p>Substantially revised posts will need to be re-evaluated by A4C team in new organisation</p>	HR C&V Trust, HR WAG		LHB - Rhian Blake, Joint Associate Director of Corporate Services, Claire Donovan, Associate Business Director.	Workforce	20, 22, 23

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	<p>transfer</p> <p>A positive report from the Wales Audit Office on the management of sickness absence has been received by both LHBs</p> <p>HR issues mainly in relation to transition to new organisation – clarity of role and location - critical mass of staff to support functions</p> <p>Community wide workforce plan submitted</p>	<p>Now being addressed through appointment of Director of Primary Care, Community and Mental Health working with LHBs and HR. Risk to business continuity identified</p>	<p>Health Community, NLIAH</p>		<p>LHB - Rhian Blake, Joint Associate Director of Corporate Services, Claire Donovan, Associate Business Director, Jenny Theed, Nurse Director, Trust – Jane Dando,</p>		24
<b>Communication and Engagement</b>	<p>Cardiff LHB: In early 2008/09, a new Communication and Engagement Strategy which detailed work to be delivered during 2008/09 was agreed by the Board. Focused on key priority areas for communication and engagement with stakeholders including:</p>	<p>A new communications and engagement strategy will need to be developed by the uLHB.</p>	<p>WAG communications department</p> <p>Health and Social Care community</p> <p>Local Service</p>	<p>Communication and Engagement Policy and strategy, Annual Report 2008-09</p>	<p>LHB - Rhian Blake, Joint Associate Director of Corporate Services, Claire Donovan, Associate Business</p>	<p>Corporate, Planning and Partnerships</p>	1,2,12, 24

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	<ul style="list-style-type: none"> <li>Ask Cardiff aims to develop accessible and best practice models for consultation and engagement</li> <li>Programme for Health Service Improvement – workshops and events</li> <li>Community Health Council - patient and public locality reference panels</li> <li>Cardiff Health Social Care and Wellbeing Strategy - Planning Advisory Groups supported the development over a three year period</li> <li>The Children and Young People's Partnership asked children, young people, parents and carers for their views which informed the Children and Young People's Plan 2008-11</li> <li>Voluntary Action Cardiff - Service User Reference Panels</li> <li>Building Strong Bridges Action Plan developed and agreed with Voluntary Action Cardiff outlining voluntary sector support to the delivery</li> </ul>	Consideration of public panels post Oct 09	<p>Boards</p> <p>CHC</p> <p>VAC</p> <p>LA, VAC</p>	<p>Consultation documents</p> <p>Programme for Health Service Improvements</p> <p>Health, Social Care and Wellbeing Strategy 2008-11</p> <p>Children and Young People's Plan 2008-11</p> <p>▪ Building Strong Bridges Action Plan</p>	Director, Jenny Theed, Nurse Director, Anne Wei,		

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	<p>of the health and well being agenda and includes the involvement of service users</p> <ul style="list-style-type: none"> <li>• Mental Health Service Users and Carers Forum in design of the new Mental Health services for Cardiff</li> <li>• Expert Patient Programme</li> </ul> <p>Vale of Glamorgan LHB: A PPI framework is in place with no extant public consultations</p> <p>The Vale of Glamorgan LHB holds a contract with a PR agency (Good Relations) to provide communications support (0.75 days per month). This is scheduled to run until September 09.</p> <p>A key focus since December 2008 has been to communicate accurate and timely information to the people directly affected by the NHS Reform in order to ensure their engagement in the process as well as ensuring effective stakeholder engagement.</p>	The future of PR contracts need to be reviewed.		<p>PPI Framework LSB Documentation</p> <p>Transition project communications strategy</p>			
<b>Ongoing complaints Issues</b>	Complaints are managed under the NHS Complaints Policy. An Annual Report is submitted to the Welsh	Agreed at Transition Board in May that BSC will continue to provide the complaints service arising from	BSC Complaints Department,	Complaints Policy/Complaints Procedure	Sian Rowlands Clinical Governance	Corporate	15



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	<p>Assembly Government and published each year.</p> <p>LHBs: The complaints database is reviewed as part of QOF, child friendly complaints leaflet produced. Quarterly newsletter to GPs regarding complaints and incidents introduced in 2008-09.</p>	<p>primary care until March 2009. BSC will link into the patient experience section within the uLHB.</p> <p>Addressing ongoing complaints, maintaining links with Primary Care.</p>	CHC, Ombudsman, Independent Secretariat.	Complaints Annual reports	Manager Cardiff LHB, Jim Thompson, Director of Primary Care and Claire Donovan, Associate Business Director		
<b>IM and T Issues/Develop ments/Informat ion Governance Issues e.g. WASPI</b>	<p>An IM&amp;T Strategy, Records Management Strategy and governance policy suite are in place in the three organisations covering: Data Protection, Freedom of Information and Caldicott.</p> <p>Both LHBs are signed up to the Wales Accord for sharing Personal Information (WASPI)</p> <p>Cardiff LHB: Records Management review undertaken by WAO in Cardiff LHB identified areas which need to be addressed. Immediate issues addressed within the LHB. Strategic issues highlighted within the report to be taken forward within the Transition Workstream.</p>	<p>An Information Governance Strategy will need to be developed for the new uLHB.</p> <p>Records management strategy needs to be developed for the uLHB</p> <p>IT operational issues being taken forward by IM&amp;T transition group. Key areas for LHBs include:</p> <ul style="list-style-type: none"> <li>• Transfer of electronic filing system to system developed for the University LHB.</li> <li>• Email/ Internet use of staff – sign up to Cardiff and Vale NHS Trust IM&amp;T Policy by LHB staff and migration of LHB staff to uLHB domain.</li> </ul>	<p>BSC - Information Governance</p> <p>Informing Healthcare</p>	<p>IM&amp;T Strategy and Policy suite</p> <p>Annual Caldicott Audit</p> <p>Records Management Policy and Strategy</p> <p>WAO audit report</p> <p>Publication Scheme 2009</p> <p>Internal Audit reports</p>	<p>LHB – Lynne Flux, Joint Associate Director of Corporate Services, Claire Donovan, Associate Business Director. Trust – Stephen Harries, Director of Development</p>	IM&T, corporate	25,26

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	<p>Data Protection Audit undertaken by Internal Audit. Immediate issues highlighted, addressed within the LHB or via the BSC.</p> <p>Vale LHB received significant assurance from Internal Audit in this area.</p> <p>Public Sector Broadband Agreement (PSBA) for the LHB signed by the CEO. PSBA programme within Primary Care to be completed 2009/10.</p>	<ul style="list-style-type: none"> <li>Internet/ Intranet development for the University LHB – ensuring all LHB information is transferred to the new website.</li> </ul>					
<b>Risk Issues and Health &amp; Safety Concerns</b>	<p>All three organisations have a Risk Management Strategy supported by specific policies eg Incident and Hazard Reporting Policy and Health and Safety Policies.</p> <p>Risk registers are maintained and reported at Board level and key committees regularly in three organisations.</p> <p>The two LHBs have a contract with</p>	<p>Development of Risk and Health and Safety documentation for the new uLHB.</p> <p>A combined risk register is being developed for the new uLHB by the Corporate Transition Workstream</p>		<p>Risk management strategy and framework</p> <p>Incident Reporting and Investigation procedure</p> <p>Risk assessment procedures, risk registers</p> <p>Trust assurance framework</p>	<p>LHB – Lynne Flux, Joint Associate Director of Corporate Services, Claire Donovan, Associate Business Director.</p> <p>Trust – Risk management:</p>	Corporate	14, 16, 27

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	<p>an external professional health and safety (MLJ Associates) in place to November 2009.</p> <p>Full range of up to date Health and safety policies are in place - all of which will need to be reviewed. Action Plans in place concerning manual handling, violence and aggression</p> <p>Ongoing deterioration of physical environment in Trenewydd – there is a need to consider if it is viable for staff to remain in the building.</p> <p>LHBs to cease their Occupational Health SLA and join in with current Trust scheme - concerns about increased waiting times for referrals and treatment to be discussed with Trust.</p>	<p>Combined Policy register being constructed as transition project. Clarity needed on provision of mandatory health and safety training in new organisation.</p> <p>Being considered by Asset management group in transition</p>		Health and safety policies	Melanie Westlake, Assistant Director of Corporate Management; Health and Safety: Charles Dalton – Head of Health and Safety	Asset management group	<p>14</p> <p>4</p>
<b>Protection of Vulnerable Adults and Children</b>	Vale LHB is a member of the Adult Area Protection Committee (AAPC) and both LHBs are members of the Local Safeguarding Children Board	The development of a Strategy for POVA for the uLHB is included within HCS Improvement Plan Membership will need to transfer to the new LHB.	Vale of Glamorgan Council and Cardiff Council  Police	In Safe Hands  LSCB business plan and supporting documents	LHBs: Vale - JimThompson Acting Executive Director of Nursing, Dr Sharon	Planning and partnerships	HCS 17

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	<p>(LSCB).</p> <p>The Local Safeguarding Children Board currently has 3 serious case reviews underway which are unlikely to report before 01/10/09</p> <p>Amalgamation of three organisations Safeguarding Policies and Training Strategies</p> <p>Need to transfer contract for GP sessions for LSCB to uLHB</p>	<p>Outcome of cases may have bearing on NHS response to safeguarding issues. Organisational representation on LSCB and AAPC will need to be agreed.</p> <p>Named nurse for uLHB needs to integrate actions for uLHB to ensure integrated policy in place that addresses all recommendations of SCRs and SAT for safeguarding</p> <p>Contract for Dr Lydon to be transferred to uLHB</p>	Youth Offending Service		Hopkins, Executive Medical Director. Cardiff -Jenny Theed, Nurse Director, Anna Mogie, Deputy Nurse Director		
<b>Public Health</b>	<p><b>Cardiff based initiatives</b></p> <p>1. Secured multi-agency support to seek World Health Organisation Healthy Cities status for Cardiff.</p> <p>2. Obesity identified as a major health issue and the development of a strategic framework was supported by the Vision Forum.</p>	<p>1. Continued engagement of LHB in the Cardiff Healthy City Programme required. The issue of obesity will be used as an exemplar and unifier, as a framework for the Cardiff Healthy City Programme. This will drive forward the public health agenda with regards to lifestyle choices, the impact of the built and natural environment on health and the provision of supportive services.</p> <p>2. Requirement to ensure that the</p>	Cardiff Council, Vision Forum, Health Alliance, Children and Young Peoples Partnership, 3 <sup>rd</sup> sector	<p>Proud Capital The Cardiff Community Strategy (2007-2017)</p> <p>Working Towards A Health City: The Health, Social Care and Well-Being Strategy (2008-2011)</p> <p>The Children and</p>	Stephen Monaghan, Director of Public Health, Sue Toner, Principal Health Promotion Specialist		29,30,31

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	3. Health improvement positioned within strategic plans for Cardiff. The key areas included food, physical activity, obesity, sexual health, emotional & mental health, tobacco control and substance misuse and the key target groups include older people and children and young people	<p>focus on health and well-being is embedded throughout the organisation in order to deliver on the key strategies and take forward the NHS role within the Cardiff Healthy City Programme.</p> <p>3. Healthy urban planning emerging as a key approach requiring adoption across all agencies.</p> <p>4. Engagement with communities to deliver across the agenda</p> <p><b>Issues</b></p> <ul style="list-style-type: none"> <li>- staff capacity reliant on access to short term funding</li> <li>- difficulty for the new organisation to focus on health and well-being during organisational change – at risk of competing demands and the nature of the health and social care agenda</li> <li>- work programmes and timescales are based on existing strategies</li> </ul>		<p>Young Peoples Plan (2008-2011)</p> <p>The Local Development Plan (2006-2021)</p> <p>The Safer Cardiff Plan</p> <p>Action Against Child Poverty Strategy</p>			

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	<p><b>Vale of Glamorgan initiatives</b> An annual workplan for the Local Health Promotion Team (LPHT) is produced.</p> <p>A Local Delivery Plan (LDP) Immunisation Action Plan is in place.</p> <p>Strategies/Plans/Initiatives in place: - Food &amp; Fitness Strategy 2009/11 - Mental Health Promotion Action Plan 2008/11 - Smokefree Vale Strategy 2008/11 - Sexual health Local Action Team Plan</p>	The new LHB will need to ensure the sustainability of this work.	<p>Health and Social Care Community</p> <p>Third Sector</p> <p>NPHS</p>	<ul style="list-style-type: none"> <li>Annual LPHT workplan</li> <li>Immunisation LDP</li> <li>Food and Fitness Strategy</li> <li>Mental Health Promotion Action Plan</li> <li>Smokefree Vale Strategy</li> <li>HSCWB Strategy 2008-2011</li> </ul>	Fiona Kinghorn, Local Director of Public Health		
<b>Partnership Working Structures and Networks</b>	<p><b>Cardiff</b> At its most strategic level, the LHB is a member of the Proud Capital Vision Forum that brings together the city's key stakeholders to provide leadership to an agreed common agenda for Cardiff. A key role for the Vision Forum is to provide a strategic direction to inform the City's other partnerships and to ensure alignment between their agendas and the Community</p>	<p>The uLHB will need to engage directly in each of these strategic partnerships; adopt the key joint strategies; and engage in the ongoing development, implementation and monitoring of those strategies. LHB representation and approach to partnership working will need to be determined.</p> <p>The ability to maintain partnership momentum will be an issue through transition and the early months of</p>	<p>Cardiff Council</p> <p>South Wales Police</p> <p>Voluntary Action Cardiff</p> <p>SW Fire and Rescue Service</p> <p>Welsh Assembly Government</p> <p>Vale of</p>	<p>Proud Capital Community Strategy 2008-11</p> <p>Health, Social Care and Well Being Strategy 2008/11 entitled 'Cardiff – Working Towards a Healthy City 2008/11';</p> <p>Cardiff Children</p>	<p>Anne Wei, Head of Partnerships, Cardiff LHB;</p> <p>Stephen Monaghan, Director of Public Health;</p> <p>Jenny Theed, Nurse Director</p> <p>Estelle Hitchon, Head of</p>	Planning and Partnerships workstream has produced an overview of strategic partnerships and plans across Cardiff and Vale including diagrams of	24

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	<p>Strategy.</p> <p>There are 3 strategic partnerships that sit under the Vision Forum and LSB. The LHB is represented on each of these to ensure that joint strategic planning appropriately addresses health needs: Health Alliance ; Children and Young People’s Partnership; Community Safety Partnership.</p> <p><b>Vale of Glamorgan</b></p> <p>There are five key partnerships in the Vale, each with substructures and reporting to the Local Service Board (LSB)</p> <p>All partnerships were reviewed in 08/09 to ensure fitness for purpose and that substructures reflect strategic priorities.</p>	<p>the new organisation.</p>	<p>Glamorgan Council (officers &amp; members)</p> <p>Vale Centre for Voluntary Services (VCVS)</p> <p>Voluntary organisations</p>	<p>and Young People’s Plan 2008-11</p> <p>Vale LSB Pilot Area Development Project Bid 2007</p> <p>Community Strategy 2003-13</p> <p>HSCWB Strategy 2008-11</p> <p>Children and Young People’s Plan 2008-11</p> <p>Strategic Assessment 2008-9</p>	<p>Strategic Planning</p> <p>Dr Sharon Hopkins, Executive Medical Director</p> <p>Fiona Kinghorn, Local Public Health Director</p>	<p>the partnership structures (see appendix 2)</p>	
<b>Health, Social Care and Well Being</b>	<p>Development and delivery of the Health, Social Care and Well being strategy in each of the LHB areas is a joint statutory duty of the two LHBs and Local Authorities. The current Health, Social Care and Well Being Strategy runs from 2008 to 2011.</p>	<p>The statutory requirement for a joint Strategy will transfer to the new organisation. Commitment to delivery of the current plans and development of two new plans (2011-14) will need to be a priority for successor body.</p> <p>Preparation for 2011-14 HSCWB</p>	<p>Health Alliance and constituent partner organisations:.</p> <p>Cardiff Council, NPHS, Voluntary Sector, CHC</p>	<p>NHS (Wales) Act 2006;</p> <p>Cardiff Health, Social Care and Wellbeing Strategy and Implementation</p>	<p>Jenny Theed, Nurse Director, Cardiff LHB,</p> <p>Anne Wei, Head of partnerships, Cardiff LHB</p> <p>Estelle Hitchon, Head of</p>	<p>Planning and partnerships</p>	<p>24</p>

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	<p>In Cardiff, the strategy is being delivered through a three year implementation plan and 6 monthly monitoring. Delivery is via the joint planning structures of the Health Alliance.</p> <p>In the Vale of Glamorgan, the HSCWB Partnership was reconfigured in February 2009 to take account of NHS transition issues.</p>	<p>Strategy will need to begin late 09/early 10, including new health needs assessment.</p> <p>Representation from the uLHB will need to be determined. Ability to maintain partnership momentum through transition..</p>	<p>Vale of Glamorgan Council</p> <p>NPHS</p> <p>Vale Centre for Voluntary Services</p> <p>Third Sector</p>	<p>Plan 2008-11</p> <p>Health Needs Assessment 2008-11</p> <p>Vale HSCWB Strategy and Implementation Plan 2008-11</p>	<p>Strategic Planning</p> <p>Fiona Kinghorn, Local Public Health Director</p>		
Local Partnership agreements	<p><b>Voluntary Sector Tripartite Compact</b></p> <p>The Voluntary Sector Tripartite Compact, promotes joint working between the health community in Cardiff including the LHB, the Council and the voluntary sector. It operates with representation across the organisations at a senior level.</p> <p>A number of initiatives have been progressed aimed at supporting</p>	<p>Need to ensure representation is continued in the uLHB at the appropriate level.</p>	<p>Voluntary Action Cardiff, Cardiff LA,</p>	<p>Compact documentation</p>	<p>Jenny Theed, Nurse Director, Cardiff LHB</p> <p>Dr Sharon Hopkins Executive Medical Director, Vale</p>	<p>Planning and Partnerships</p>	24



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	<p>more effective involvement of voluntary organisations and the communities they work with in influencing health and social care development.</p> <p>The LHB has worked with Voluntary Action Cardiff and local authority partners to develop a good practice guide for involvement of voluntary services in joint planning work, and a Funding and Commissioning Framework which sets out a best practice model for determining how funding should flow between the statutory and voluntary sectors.</p> <p><b>The Vale GP Federation</b> (Penarth, Barry &amp; Western Vale Primary Care Co-operatives) incorporated with Companies House as companies limited by guarantee. Business Plans developed and awaiting approval.</p>	<p>Integration of GP co-op to broader locality planning process.</p> <p>Integrated care teams with health and social care community to be progressed</p>	<p>GP clinical leads</p> <p>Vale of Glamorgan Council</p> <p>Third Sector</p>	<p>Business Plans for each co-op, outlining, short, medium and long-term developments in relation to service provision</p> <p>LHB Formal Board and Committee Papers (May 2009)</p>	<p>LHB</p> <p>Jim Thompson, Director of Primary Care, Vale LHB</p>		

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<b>Other Partnership Strategies and Service Specific Strategies</b>	Joint Commissioning Strategies for Physical Disability and Learning Disability (2005-8)	Need to develop updated strategies for 2009-12	Cardiff LA		Physical Disability and LD – Anna Mogie, Deputy Nurse Director, Cardiff LHB		
<b>Local Service Board - Integrating Health and Social Care project</b>	Project Plan to introduce joint contracting arrangements for FNC/CHC/LA funded care and to tender for CHC beds in the community	Project Officer needs to be identified to take forward the work into the new organisation	LA, CHC		Jenny Theed, Nurse Director, Cardiff LHB	CHC	
<b>Modernisation Programmes e.g. Regional and Local</b>	<b>The Programme for Health Service Improvement (PHSI)</b> The two LHBs and Cardiff and Vale Trust have been actively involved in a key modernisation programme, straddling the Cardiff and Vale of Glamorgan communities. The Programme for Health Service Improvement (PHSI) involves health, social care and voluntary sector partners across Cardiff and the Vale in an ambitious 10-year programme to ensure the rebalancing of healthcare services locally and the delivery of as many services as possible in the community.	Future of PHSI unclear.  Relationship with western vale neighbouring health and social care community unclear.	Local health and social care communities	PHSI Strategic Outline Plan Designed for Improvement Plan  DIS Project Plan		Planning and partnerships	2, 12

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	<p>The <b>Delivery Integrated Services (DIS)</b> project involves the Vale LHB in partnership work with the ABMU health community to redefine local services, focusing particularly on developing services in line with the national Chronic Conditions Management Framework.</p> <p>The two LHBs have developed a Designed for Improvement Plan in response to the 2007/8 Modernisation Assessment which is shared across partners in the health community locally.</p> <p><b>Chronic Conditions Management</b> The LHB has lead of many of the Chronic Conditions work streams. The LDP reflects the work needed to be undertaken in the next two years and this will be supported through the transitional fund. In addition the LHB hosts the Cardiff demonstrator Site for WAG.</p> <p>Work streams already in place include:</p> <ul style="list-style-type: none"> <li>Clinical Case Management</li> </ul>	<ul style="list-style-type: none"> <li>Achievement of the AOF targets</li> <li>Achievement of the LDP by 2011</li> <li>Performance management of the transitional fund 2010 / 2011</li> <li>Continued management of the demonstrator site -2011</li> <li>Future funding for expansion of the Clinical Case Manager service</li> </ul> <p>Continuity of service modernisation for the other work streams</p>	Vale LHB Cardiff and Vale NHS Trust Primary Care professionals Social services / Local Authority Voluntary Action Cardiff Health Alliance Communities first NPfS Specific	Designed to Improve Health and the Management of Chronic Conditions in Wales (WAG 2007) AOF Diabetes NSF / Consensus Guidance Cardiac Strategic Framework Stroke	Nicky Hughes Strategic lead for chronic conditions, Cardiff LHB,  Jim Thompson, Director of Primary Care  Estelle Hitchon, head of Strategic Planning		7

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	<p>service</p> <ul style="list-style-type: none"> <li>Diabetes pathway implementation / LDSAG</li> <li>Cardiac strategic framework implementation group</li> <li>Respiratory group including oxygen assessment service</li> <li>Stroke implementation group.</li> <li>Projects with the voluntary sector</li> </ul> <p>Planning directives from WAG also require implementation of pathways for Epilepsy, Musculoskeletal and chronic pain. There is also a need to consider the benefits of telemedicine.</p> <p>The Vale LHB has developed a Chronic Conditions Management (CCM) Action Plan in response to the national CCM framework. The aim is to develop local services that are evidenced-based, integrated and meet the needs of the health community to improve the management of chronic conditions. One of the cornerstones of this has been the development of the Penarth Integrated Care Team</p>	<p>Roll-out of PICT model across the Vale of Glamorgan.</p>	<p>Voluntary organisations such as the Stroke Organisation, Diabetes UK and Epilepsy Wales</p>	<p>improvement plan Planning Directives for Respiratory Epilepsy Musculoskeletal Chronic non cancer pain (WAG) Older Persons NSF</p> <p>LHB Modernisation Assessment/ Designed for Improvement 07/08</p>			

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	(PICT) which aims to improve the health and well-being of elderly people in the locality.						
<b>Securing Services  Mental Health</b>	<p>Mental Health services redesigned for Cardiff, including 2 new Mental Health units. Welsh Assembly Government approval of the plans for:</p> <ul style="list-style-type: none"> <li>• a new Older Person's Assessment Unit</li> <li>• a new Adult Mental Health Unit</li> <li>• a new Community In-patient Unit.</li> </ul> <p>The first new unit based in the Iorwerth Jones Home in Llanishen has been developed to provide long term in-patient accommodation for older people and was opened by the First Minister, Rhodri Morgan AM, in autumn 2008. It offers a significant improvement for older people with long term care needs, allowing the closure of a number of old wards at Whitchurch Hospital.</p>	Need to maintain momentum on the the progress towards decreasing reliance on independent sector provision, and the work of the repatriation project to develop local inpatient services to meet need, as required by the One Wales agenda	<p>Health Community Cardiff Council - Social Services, Housing Cardiff and Vale Mental Health Forum Service User Forum Carers Forum</p>	<p>HSC&amp;WB strategy Mental Health Chapter Mental Health LDP Homicide Action Plan Mental Health NSF Repatriation Action Plan</p>	<p>Jenny Theed, Nurse Director, Cardiff LHB</p> <p>Gary Rix, General Manager, Mental Health Services</p>	Planning and Partnerships	2, 12, 10, 17

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	<p>These in-patient unit developments have been complemented by the significant progress in increasing the number of community providers of mental health services in Cardiff which are now able to provide care for patients ready to leave Whitchurch Hospital.</p> <p><b>Mental Health Act</b></p> <p>The LHB has statutory responsibilities under the mental health Act for areas such as supervised discharge etc which the Trust currently undertakes on our behalf. The LHBs maintain a database and check system (Section 25, section 117 responsibilities etc.)</p> <p>LHB is also responsible for maintaining the list of section 12 qualified doctors for carrying out sections.</p>	<p><u>1) Mental Capacity Act 2005 (MCA)</u></p> <p>There is a need to review the current arrangements (partnership with both LHBs and LAs) to ensure that arrangements within the uLHB are robust. In particular, there is a need for training, advice, information and support to ensure that all uLHB staff and contractors (eg. GPs) who have direct patient contact are both competent and confident in using the 5 principles which underpin the MCA</p> <p><u>MCA and Mental Health Act 1983</u></p> <p>There is a need to ensure that the uLHB has sufficient expertise to provide training, advice, information</p>					

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	<p><u>2) Deprivation of Liberty Safeguards (DoLS)</u></p> <p>This is a new part of the MCA, which came into force on 1/4/09. DoLS provide a legal framework for caring for adult, mentally disordered, incapacitated people in situations where they are deprived of their liberty in hospitals or care homes. Depriving a patient of their liberty outside of a legal framework is unlawful.</p>	<p>and support to ensure that staff working in mental health understand how the MCA and Mental Health Act work together.</p> <p>Currently the LHB as a supervising body signs off DoLS application from the Trust as a managing authority. From 1/10/09, the uLHB will be both a Supervisory Body and Managing Authority - each role conferring separate duties and responsibilities.</p> <p>The uLHB needs to ensure that there is sufficient expertise in-house in order to: administer the DoLS process, ensuring assessments are obtained and authorisations made where necessary; provide training to a large number of staff to ensure that they understand the uLHB's duties and responsibilities under this piece of legislation; provide advice, information and support to staff on DoLS issues</p>					

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Learning Disability	Commitments made in partnership with Cardiff LA to: a) Review market testing model of challenging behaviour day service b) tender for delivery of challenging behaviour day service c) tender for reprovision of slow stream rehabilitation service d) Jointly tender for long term placements for individuals currently DTOC'd in ATU and Fairfields e) progress integrated community teams through section 33 agreement. Also transfer of Laurels and Briary Unit from ABM to Cardiff and Vale with reconfiguration of unit into long stay and respite model of care for profound and multiple disability	Challenging behaviour day service – Need to tender for new service for commencement April 2010. Need to identify structure for LD planning within new uLHB with a view to taking forward joint working with LA.  Laurels and Briary – Being project managed by new Director of Primary Care, Community and Mental Health.  Lack of clarity on how LD planning will be managed in the new uLHB constitutes a risk to timescale of work being taken forward			Jenny Theed, Nurse Director, Cardiff LHB	CHC	
Referral Management Centre	The Vale LHB has focused on commissioning high quality, local services. Much work has been undertaken on the provision of local services and the development of services in primary care.  A Referral Management Centre (RMC) operates in the Vale to provide data and information on local demand. Among the local services developed	Western Vale (future of community services)  Service development, e.g. community-based stable glaucoma follow-up service; GP-based hearing assessment service  Specialist services commissioning and relationship with Health Commission Wales (HCW) and its successor body	HCW  Health and Social Care Communities	Policy on treatment not normally funded  “Moving Closer” – LHB’s strategic intent in respect of developing local services  RMC establishment	Claire Donovan, Associate Business Director  Dr Sharon Hopkins, Executive Medical Director  Christine Absi, Head of	Planning and partnerships	3



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<b>Paediatric Dental General Anaesthesia</b>	are: 1) a dermatology local enhanced service (LES) provided by a GP with Special Interest 2) a local blood monitoring service for patients requiring INR testing, available in 14 Vale GP practices 3) A local musculo- skeletal service run by a multi-disciplinary team of specialists from 2 GP practices A surgical pre-assessment service to assess a patient's fitness for surgery			document	Modernisation		
	Transfer of services from community provider to NHS hospital based provider approved. Transfer date 1 September 2009	Ensure smooth transition and waiting times met.	UHW Dental school CHC	Contract	Bruce Whitear, Associate Director, Planning and Primary Care, Cardiff LHB	Planning and Partnerships	2
	<b>Interventions not funded</b>	INNf policy to be redrawn for new organisation.	Panel membership and scheme of delegation needed to be established for the new organisation	NPHS, NICE	Draft policy and appeals process	Jenny Theed, Nurse Director, Cardiff LHB	CHC
<b>Free Nursing Care and Continuing Care</b>	The LHB operate Healthcare Decisions Panels to determine applications for funding, in line with the All Wales Continuing Healthcare	The uLHB will need to operate a similar decision-making body. The uHB will require robust processes in place to manage	Health Community, Local Authorities,	Evidence Based Decision Making Framework	Anna Mogie, Deputy Nurse Director, Cardiff LHB,	CHC	2,6, 12

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	<p>Policy.</p> <p>Implications of new capacity in Nursing home market on FNC budget</p> <p>Delivery of CHC projects against additional CHC allocation</p> <p>Development of new CHC policy following publication of new guidance.</p> <p>Backlog of retrospective claims for CHC ( Both for Powys national panels and local independent panel review). Potential financial implication for additional ombudsman cases – not made known to the nurse assessors.</p> <p>Mental Health framework agreement – difficulties encountered in respect of out of area providers setting up in Cardiff impacting on financial assumptions and DTOC position</p>	<p>budget effectively and contain escalating demand for community placements.</p> <p>Detailed proposals to manage interim arrangements for process for CHC/FNC taken to Interim Management Board 10 September 2009.</p> <p>Agreement is needed as to how FNC/CHC will be managed within successor body.</p> <p>The uLHB will need to consider the financial impact of care packages and the repatriation of clients where appropriate.</p> <p>Potential financial impact of cases that relate to post April 2003 but not previously made aware to the LHB.</p> <p>The implication of not all framework agreement providers being able to take on clients could result in increased financial pressures to the successor body.</p>	Nursing Homes, Residential care Homes CHC	Healthcare Decisions Panel Terms of Reference	<p>Jim Thompson, Acting Executive Director of Nursing</p> <p>Claire Donovan, Associate Business Director</p>		
<b>Primary Care</b>							
<b>Primary Care</b>	Primary Care Estates Strategy and	Provides the framework and plan for	Health	Primary Care	Bruce Whitear,	Planning and	4

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<b>Estates, Development Programmes</b>	<p>Implementation Plan. Number of schemes planned for 2009-10</p> <p>Work has been on-going to take forward priority schemes to develop new GP premises in the following areas across Cardiff:</p> <ul style="list-style-type: none"> <li>Albany Surgery</li> <li>Loudoun Square – replacement for Butetown Health Centre</li> <li>North Cardiff Medical Centre</li> <li>Rumney</li> <li>Grangetown</li> <li>Maelfa, Llanedeyrn</li> <li>Cloughmore (Splott)</li> <li>Whitchurch Road.</li> </ul> <p>The plans to replace Butetown Health Centre with a new health facility are part of a wide-ranging regeneration scheme for the Loudoun Square area of Cardiff, supported by the LA and Local Community Housing Association. The centre will provide general medical services for the rapidly growing population as well as community dental, podiatry and</p>	<p>development of new GP premises in Cardiff. Key areas that need to be maintained in uLHB include:</p> <ul style="list-style-type: none"> <li>Primary Care Estates Implementation Steering Group (Board sub-committee)</li> <li>Estates Programme returns – to WAG and regional office</li> <li>Monthly meetings with WAG</li> <li>8 Project Boards for primary care developments – (Loudoun, Foy, Lush, Rumney, CRI, Whitchurch Rd, North Cardiff, Llanedeyrn)</li> </ul>	<p>Community WAG GPs LMC Cardiff Council Community Housing Associations Vale of Glamorgan Council</p>	<p>Estates Strategy and Implementation Plan</p>	<p>Associate Director, Planning and Primary Care, Cardiff LHB,</p> <p>Jim Thompson, Director of Primary Care, Vale LHB,</p> <p>Stephen Harries, Director of Development, Cardiff and Vale Trust</p>	partnerships	

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	<p>other services.</p> <p><b>Vale of Glamorgan</b> The LHB Primary Care Estates Strategy for the Vale is based on the “hub &amp; spoke” model of primary care premises. In 2007/8, 2 new purpose built health centres were opened in Barry with approval granted for the reprovion of a third (High Street) at Hood Road.</p>	<p>It is anticipated that the new LHB will need to take forward the following schemes currently at varying stages of the planning process:</p> <ol style="list-style-type: none"> <li>1) reprovion of Cowbridge Health Centre to new purpose built premises</li> <li>2) reprovion of Dinas Powys health centre to new purpose built premises</li> <li>3) relocation of three Penarth practices to purpose built Primary Care Resource Centre.</li> </ol> <p>St. Athan Defence Technical College</p>					
<b>CRI</b>	<p><b>Re-development of Cardiff Royal Infirmary</b></p> <p>An independent review commissioned by the Welsh Assembly Government supported proposals for the development of CRI as a beacon local hospital, and the Health and Social Services Minister has given the Welsh Assembly Government support for the Central and Eastern Cardiff</p>	<p>Project Manager for CRI re-development is being appointed to take forward.</p>	<p>WAG, LA, LMC, VAC, CHC</p>	<p>Strategic Outline Case for the Cardiff Royal Infirmary (CRI) development</p>	<p>Bruce Whitear, Associate Director, Planning and Primary Care, Cardiff LHB,</p> <p>Stephen Harries, Director</p>	<p>Planning and Partnerships</p>	<p>4</p>

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	<p>scheme. £30M has been earmarked for the CRI development, with £3M immediately available for site preparation.</p> <p>The new centre will specifically support the complex health needs of the growing and diverse population of Central and Eastern Cardiff. This area has some of the worst deprivation in Wales and is home to some of the most vulnerable groups in the city.</p> <p>To secure this investment the LHB has submitted updated plans to the Welsh Assembly.</p>				of Development Cardiff and Vale Trust		
<b>Primary Care Services</b>  <b>Performance of Contractors</b>	<p>The LHBs are responsible for monitoring of independent contractors against their relevant contracts, e.g. GP, dental, pharmacy.</p> <p>GP appraisal reconciliation performed, Performers Lists managed &amp; individual performance issues investigated.</p>	<p>A number of GMC cases (poorly performing GPs) are currently in progress, the outcomes of which will need to be addressed by the new LHB.</p> <p>Maintaining current systems, contacts &amp; intelligence &amp; ensuring ongoing investigations are continued into Successor Bodies.</p>	<p>Deanery Business Support Centre General Medical Council General Dental Council General Optical Council</p>	<p>Performers Lists Regulations, Communication Protocol (Appraisal &amp; Clinical Governance), Operational Policies on Performance.</p>	<p>Dr Sharon Hopkins, Executive Medical Director, Vale and Cardiff LHBs</p> <p>Sian Rowlands Clinical</p>	<p>Planning and Partnerships</p> <p>Clinical Governance</p>	<p>11, 2, 12</p>

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		Commencement of GP Accreditation & Pharmacists Performers Lists	Royal Pharmaceutical Society  National Clinical Assessment Service  Independent contractors  Local Medical Committee  Local Dental Committee  Community Pharmacy Wales		Governance Manager, Cardiff LHB		
<b>Quality and Outcome Framework (QOF)</b>	<p><b>Vale of Glamorgan LHB</b> The GP Quality and Outcome Framework (QOF) points average in 08/09 was 985. This score demonstrates the strength and quality of local GP services in the Vale of Glamorgan.</p> <p><b>Cardiff LHB</b> The Quality and Outcomes Framework (QOF) visits to GP practices in 08-09 included the</p>	<p>Establishing the criteria for QOF visits for 2009-10</p> <p>Set programme for visits</p>		<p>QOF guidance form WAG</p> <p>LHB plans</p>	<p>Bruce Whitear, Associate Director, Planning and Primary Care, Cardiff LHB</p> <p>Jim Thompson, Director of Primary Care</p>	Planning and partnerships	16,28

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	Clinical Governance Manager and continued the focus on incident reporting. Prior to the visits, a selection of Significant Event Audits was reviewed and feedback on the reporting and investigating of patient safety incidents and identification of trends was provided to the individual practices. This information has now been shared with all Cardiff practices. Average QOF score in Cardiff was 949.						

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<b>Asylum seeker service</b>	Provision of primary care services to Asylum seekers in Cardiff. The Service was put out to tender and awarded to Chilvers McCrea from 1 November 2008 for three years. LHB is in contract monitoring phase with this provider.	State of Accommodation issue for the service needs to be addressed	Health Community Chilvers McCrea LMC CHC	Tender and Contract documentation	Bruce Whitear, Associate Director, Planning and Primary Care, Cardiff LHB	Planning and partnerships	4, 6, 8
<b>Other service Contract Management</b>	<p><b>Voluntary organisations:</b> Of the 33 SLA agreements that are currently in place, Cardiff LHB is the lead commissioner for 25 of the agreements, valued at £2.6m</p> <ul style="list-style-type: none"> <li>13 SLAs relate to services provided to Cardiff only residents;</li> <li>11 SLAs relate to services provided to Cardiff and Vale of Glamorgan residents;</li> <li>1 SLA covers a consortium of LHBs.</li> </ul> <p>The remaining 8 SLAs which Cardiff LHB provides funding for are led by either the Vale of Glamorgan LHB (5 organisations), Rhondda Cynon Taf LHB (1 organisation) a consortium of LHBs (1 organisation) or are based on historic joint funding arrangements (1). Of these</p>	Work to harmonise SLAs across Cardiff and Vale where appropriate	Health Community Voluntary Organisations Rhondda Cynon Taf LHB	Extant contracts list Service Level Agreements	Bruce Whitear, Associate Director, Planning and Primary Care, Cardiff LHB	Planning and partnerships	HCS 2,12

Cardiff and Vale University Health Board –Consolidated Legacy Statement							
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	<ul style="list-style-type: none"> <li>• 4 provide services to Cardiff and the Vale of Glamorgan residents;</li> <li>• 1 provides services to Cardiff, the Vale of Glamorgan, Merthyr Tydfil and Rhondda Cynon Taf residents;</li> <li>• 1 SLA includes 16 LHBs across Wales</li> <li>• 1 SLA includes 9 South East Wales LHBs.</li> <li>• 1 relates to a historic joint funding arrangement with Cardiff Council</li> </ul>						
<b>Prison Health</b>	The LHB and HMP Cardiff are undertaking a review of services within the Prison to strengthen approaches to chronic disease management and substance misuse within the Prison	Contract with SERCO for primary health services in the prison was rolled over for 2009/10. There is a need to retender the contract for 2010/11	Home Office, Prison Partnership Board		Jenny Theed, Nurse Director, Cardiff LHB	Planning and partnerships	2

Cardiff and Vale University Health Board –Consolidated Legacy Statement							
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<b>Sexual Assault Referral centre</b>	<p>The LHB led the commissioning of a new centre for adult and child victims of sexual assault at Cardiff Royal Infirmary on behalf of the Sexual Assault Referral Centre Executive Partnership Board for Cardiff and Vale residents. The LHB worked with a number of partners in this project including the Women's Safety Unit, South Wales and Gwent police, NSPCC and Cardiff and Vale NHS Trust.</p> <p>The new service was opened by the First Minister Rhodri Morgan (AM) and Home Office Minister Vernon Coaker (MP) in September 2008,</p>	<p>Agreed and performance managed via LSB Executive Board structure</p> <p>The SARC Executive Partnership Board is currently securing the funding and Paediatrician cover to provide children's service for Gwent and Cardiff and Vale children</p>	<p>Health Community Local Service Board</p> <p>Women's Safety Unit</p> <p>South Wales and Gwent police</p> <p>NSPCC</p>		Jenny Theed, Nurse Director, Cardiff LHB	Planning and partnerships	17
<b>Finance</b> <ul style="list-style-type: none"> <li>Financial Position 08/09</li> <li>Financial Forecast 09/10</li> <li>SCEP 08/09</li> <li>SCEP 09/10</li> </ul>	<p>The Cardiff and Vale community achieved a balanced out turn financial position in 2008/09.</p> <p>The community has produced a joint Service and Financial Delivery Plan for 2009/10. This is a comprehensive document and contains details of the resources</p>	<p>All b/f liabilities and commitments are included in the 2009/10 Service and Financial Delivery Plan.</p> <p>The community financial plan that has been developed and submitted, is the financial plan for 2009/10 for the new uLHB.</p>	<p>Community LHBs.</p> <p>Non Cardiff and Vale LHBs.</p> <p>HCW.</p>	<p>2008/09 Annual Accounts of Cardiff LHB, vale LHB and Cardiff and Vale NHS Trust.</p> <p>Month 12 Board Finance Report 2008/09 of Cardiff</p>	<p>Paul Davies, Finance Director Cardiff and Vale Trust and Finance Director Designate Cardiff and Vale University LHB</p>	Finance	27

Cardiff and Vale University Health Board –Consolidated Legacy Statement							
Theme/Area	Summary Position 2008/2009 (including Key issues, Financial Issues and Key Priorities	Implications for Successor Bodies (Planned Next Steps, Barriers to Progress and Timescales)	Key Partners	Key Documents (cross-ref)	Community Leads	Transition Workstream	Health Care Std ref
	<p>available, investment required and the savings that need to be delivered. The total savings requirement for the community is £59.7m with the Trust having a £45.1m savings requirement, Cardiff LHB £10.021m and Vale LHB £4.662m.</p> <p>Key financial issues and assumptions of the community are detailed in the 2009/10 SFDP and legacy statements of Cardiff LHB, Vale LHB and Cardiff and Vale NHS Trust.</p>	Delivery of the Service and Financial Delivery Plan for 2009-10 will be a challenge for the new uLHB.		<p>LHB, vale LHB and Cardiff and Vale NHS Trust.</p> <p>Service and Financial Delivery Plan 2009/10</p> <p>Legacy statements of Cardiff LHB, Vale LHB and Cardiff and Vale NHS Trust.</p>			

### Cardiff and Vale Health Community - Strategic Reviews Summary

This template should be completed by each Directorate within the Cardiff and Vale NHS Trust and Cardiff and Vale of Glamorgan Local Health Boards. It aims to capture all the strategic service reviews being undertaken likely to impact upon service delivery in 2009/10 and 2010/11 to ensure that these are understood and owned through the transition period and beyond.

<b>Completed by:</b>		Planning and Partnership Transition workstream				<b>Date:</b>	Feb - July 2009	
Column1	Column2	Column 3	Column 4	Column 5	Column 52	Column 6	Column 7	Column9
Review Name	Review area	Review by	Rationale	Target date for completion	Potential Implications	Resource Implications	Comment	Owner
Review of Older People's NSF	Older People's Services/mental health/partnership	WAG	WAG Review	Unknown. Sometime in 09/10	Dependent on outcome of review, may impact on service configuration, workforce and partnership issues	N/A	Partners will be required to produce a local action plan by local authority area by June 09 to cover the 09/10 financial year. Implementation will not be directly monitored by WAG	
Implementation of the designed to improve health and the management of chronic conditions strategy	Chronic conditions management	WAG	WAG Review	03/07/1905	Aims to move services from secondary care into primary and create community teams. Linked to transitional funding bid	N/A	The health and social care community will have to show detailed evidence that the transitional fund has been used as requested by WAG. A local CCM group chaired by Brendan Lloyd is in place	
AOF target for CCM	Chronic conditions management	WAG	WAG Review	01/04/2010	There is a requirement to show progress across the maturity matrix for CCM	N/A		
NSF / Consensus guidance for diabetes	Diabetes	WAG	WAG Review	05/07/1905	This may highlight an increased diabetes population which has an impact on increased demand	Revenue only	Business cases for structured education, paediatric diabetes care and insulin pump provision have been submitted to the trust. Each of these shows a requirement for extra funding. There is a local implementation group in place. The Cardiff and Vale LDSAG's have merged	
Cardiac Strategic framework	Cardiac	WAG	WAG Review	03/07/1905	Implementation of pathways and the incorporation of tertiary services previously commissioned through HCW into the new	Revenue only	Business cases have been developed for cardiac rehabilitation services as requested by the minister. Linked top work being undertaken by SEWCN. There is an implementation group in place to take forward this work	
Stroke improvement action plan	Stroke	WAG	WAG Review	03/07/1905	Implementation of pathways and specific developments requested by WAG. Funding being gained through regional	N/A	Also an AOF target. There is an implementation group in place chaired by Katie Norton	
Renal NSF	Renal	WAG	WAG Review	05/07/1905	Implementation of the NSF guidance relation to kidney disease	N/A	This work is currently being undertaken through the renal network	
Planning Directive for Musculoskeletal	Muscular- Skeletal	WAG	WAG Review	03/07/1905	Implementation of the muscular - Skeletal pathway	N/A	At present there is no specific work stream for this but it is integrated into the ongoing orthopaedic work stream	

Planning Directive for chronic pain	Chronic pain	WAG	WAG Review	03/07/1905	Implementation of an integrated pain pathway	N/A	There is a national board steering this work. A local implementation group is being set up to take this forward	
Planning directive for respiratory	Respiratory	WAG	WAG Review	03/07/1905	Implementation of the respiratory pathway	N/A	A business case has been developed to outline the future vision for the respiratory services across Llandough and UHW. There is currently a COPD group in place and work is ongoing within this in regard to the oxygen assessment service	
Planning directive for epilepsy	Epilepsy	WAG	WAG Review	03/07/1905	Implementation of the epilepsy pathway.	N/A	This work is jointly being undertaken with the demonstrator site. A group is in place to take forward this work.	
PHSI	Review of Rehabilitation and Intermediate Care	Local	WAG Review	Unknown. Sometime in 09/10	Dependent on outcome of review, may impact on service configuration, estates, current alignment of acute/rehab/community services, workforce and partnership issues	N/A		R. Morse
Strategy for Frail Elderly	GIM/Intermediate Care patient pathway	Local	Local Strategy	Unknown. Sometime in 10/11	As above	N/A	Partners will be required to produce a local action plan by Sept 09. Implementation will not be directly monitored by LHB	R.Morse/ K.Baboolal
Sickle Cell & Thalassaemia	Haematology Service/PHSI	Local	Local Strategy	01/06/2009		N/A		A. Stephenson
Cystic Fibrosis	Tertiary Services	Local	Local Strategy	Unknown	Dependent on outcome of Tertiary Services Strategy	N/A		I.Ketchell
Renal Transplant Unit	Tertiary Services	WAG	WAG Review	01/06/2010	OBC complete	N/A	Phase 2 contingent upon organ donation rates	D.Thomas
Unscheduled Care	DECS	WAG	WAG Review	Unknown	Dependent upon outcome of DECS strategy	N/A	USC workstreams developing project implementation plans	S.Hopkins/ K.Baboolal
Steers and Axford Review	Neurosurgery	WAG	WAG Review	Unknown sometime in 2009/10	Dependent upon outcome of Axford	N/A	Maintaining a split site service is increasing the vulnerability in supporting and sustaining the emergency intake	J.Heath
BMT	Auto transplants	Local	Local Strategy	Sometime in 2009/10	Contingent on West Wales supporting the auto commissioning strategy	N/A	BMT commissioning strategy requires the transfer of 6 Autos to Swansea - current risk relates to W.Wales who are not supportive of this strategy	C.Fegan
British Thoracic Society Review	Respiratory	Local	Local Strategy	Unknown sometime in 2010	Dependent on outcome of capacity plan	N/A	Strategy accords with BTS recommendations and SG strategy	R.Evans/ K.Baboolal
Renal Dialysis Strategy	Replacement Dialysis Unit at Prince Charles Hospital	Network	WAG Review	TBC	Delivery through Third Parties	NHS Capital	Strategy accords with Renal WAG Advisory recommendations and Directorate strategy	D.Thomas
Home Therapies Service	Development of a Home Therapies Service	Agreed Directorate Plan	Local Strategy	TBC	Human resources	N/A	Strategy accords with Renal WAG Advisory recommendations and Directorate strategy	D.Thomas
Anaemia Service	Development of the renal anaemia service. Bringing prescribing of ESA's back into Secondary Care	Agreed Directorate Plan	Local Strategy	01/09/2009	Human resources	Capital (funding through the Renal Network)	Strategy accords with Renal Network recommendations and Directorate strategy	D.Thomas
Capacity review for GP services with specific reference to students	Primary Care	Local	Other	overdue	Student only GP practice	Revenue only	WAG have requested review of capacity in Cardiff with specific reference to a student practice	CLHB
Development of Oral Health Action plan	Primary Care	Local	Local Strategy	01/09/2009	Informs strategic development of dental contract	N/A	OHAP is required as framework within which to plan and develop community services for dental	CLHB

Unification of Public Health Services in Wales Review	Public Health Services in Wales under review by WAG. Consultation period ends 24th April 2009.	WAG	WAG Review	01/10/2009	Impact on service configuration, workforce and partnership issues.	Capital and Revenue	Part of NHS Re-structuring in Wales. Impact across all partners.	Fiona Kinghorn Locum Public Health Director
WAG Public Health Strategic Framework	1. Tobacco Control Strategy	WAG	WAG Review	Unknown. Sometime in 09/10	Unknown at this stage but will impact on service delivery and partnership issues.		Unknown publication date but WAG committed to publishing a Tobacco Control Strategy.	Fiona Kinghorn Locum Public Health Director
WAG Public Health Strategic Framework	2. Physical Activity Plan - 'Climbing Higher: Creating and Active Wales A 5 year Strategic Action Plan'	WAG	WAG Review	During 2009	Impact on service configuration, workforce and partnership issues.		Current draft published for a 12 week consultation period to end in July 2009. Consultation published 5th May 2009.	Fiona Kinghorn Locum Public Health Director
WAG Public Health Strategic Framework	3. Revised Sexual Health Strategy	WAG	WAG Review	During 2009	Impact on service configuration, workforce and partnership issues.		Consultation first phase dates issued for June 2009.	Fiona Kinghorn Locum Public Health Director
WAG Public Health Strategic Framework	4. National Mental Health Promotion Action Plan	WAG	WAG Review	Unknown. Sometime in 09/10	Impact on service configuration, workforce and partnership issues.		Original WAG Consultation document stated LHBs to produce Mental Health Promotion Action Plan by 31st March 2007 to WAG. Final document not produced to	Fiona Kinghorn Locum Public Health Director
Health Needs Assessment for St Athan (complete)	Health Needs Assessment of proposed Defence Training Academy at RAF St Athan, Near Llantwit Major, Vale of Glamorgan	Local	Board priority	Completed May 09	Impact on service configuration, workforce and partnership issues.		Outcome of assessment will need to be considered in future service planning/development	Fiona Kinghorn Locum Public Health Director
Health Impact Assessment for St Athan	Health Impact Assessment of Proposed Defence Training Academy at RAF St Athan, Near Llantwit Major, Vale of Glamorgan	Local	Board priority	Unknown. Sometime in 09/10	Impact on service configuration, workforce and partnership issues.		If full Health Impact Assessment is undertaken - will need to consider the recommendations.	Fiona Kinghorn Locum Public Health Director
Review of Mental Health Secure Services	High, Medium and Low Secure Mental Health Services	WAG	Wag Review	Currently out for Consultation-end date August 2009	Commissioning of Community and inpatient services		Document currently out for Consultation	Exec Director for Mental Health across LHBs: Jenny Theed
Review of Eating Disorder Service Provision	Inpatient, Community and primary Care Services	WAG	WAG Review	unknown. Sometime in 09/10	unknown	N/A	WAG funding likely to be attached to implement a Tiered model of care.	Exec Director for Mental Health across LHBs: Jenny Theed
All Wales Dementia Plan	Inpatient and Community Dementia services	WAG	WAG Review	unknown. Sometime in 09/10	Recommends evidence based models of care-will have implications for the commissioning and reconfiguration of local services.	Capital and Revenue	First Draft currently with the Minister	Exec Director for Mental Health across LHBs: Jenny Theed
Care Programme Approach Review	Mental Health Services	WAG	WAG Review	Completed	unknown	N/A	No formal feedback received- expected June 2009	Exec Director for Mental Health across LHBs: Jenny Theed
Audit Commission in Wales Review of Baseline Audit of Adult Mental Health Services 2005.	Adult Mental Health Services	WAG	Statutory review	Unknown-Autumn 2009?	unknown	N/A		Exec Director for Mental Health across LHBs: Jenny Theed

Mental Health Services in Western Vale	Adult Mental Health Community Services	Local	Local Strategy	2010/11	Any plan to alter service provision/provider would be subject to public consultation.	N/A	Community mental health services are currently provided to the Western Vale by ABMU Trust. This may be subject to review dependent on the new LHB's stance with regard to the provision of services currently provided by ABMU Trust.	Director of Primary, Community and Mental Health services
Substance misuse commissioning arrangements across Cardiff & the Vale of Glamorgan	Substance misuse commissioning arrangements across Cardiff & the Vale of Glamorgan	WAG/Local	WAG Review	Sometime in 09/10	Currently, the responsibility for commissioning substance misuse services is split between the LHBs and the CSPs. LHBs fund substance misuse services through both the broader LTAs and via a limited ring-fenced substance misuse allocation. The future of that minimal ring-fenced allocation is unclear. WAG is facilitating the development of a joint Cardiff/Vale group to review SM services following a comparison study of services in Cardiff/Bristol/Plymouth undertaken by WAG.	N/A	The Comparison Study highlighted inefficiencies in the Cardiff & Vale NHS Trust SM services, albeit that its findings are disputed by some clinicians/practitioners.	?
Review of Vale of Glamorgan Community Strategy	Locality priorities for 2010-20	Local	Local Strategy	Revised Strategy to be developed 09/10	Health and social care already identified as a priority. Will need to ensure new LHB "buys into" vision.	N/A	LHB already actively involved in work to develop Strategy.	Estelle Hitchon, Head of Strategic Planning
Development of HSCWB Strategy 2011-14	Health and social care priorities over the timeframe	Local	Local Strategy	Revised Strategy to be developed late 09/10 and into 10/11	New LHB will need to play an active role in development of new Strategy.	N/A		LHB rep: Estelle Hitchon, Head of Strategic Planning
Learning Disability Services	Learning Disability Services in Cardiff and the Vale of Glamorgan	Network	Local Strategy	2010/11	New LHB will need to play an active role in reshaping planning of LD services across Cardiff & the Vale of Glamorgan	N/A	LD services are currently commissioned across 7 existing LHB areas from ABMU NHS Trust. VoG LHB is the lead via a Partnership Board which has been relatively dormant in the past 12 months. Both HSCWBS highlight LD as a priority area, with plans to integrate services and develop single line management arrangements. The new ULHB will need to work with partners on new planning and delivery.	Lead across existing LHBs: Elina Dupres
Partnership working: structures and networks	Partnership arrangements across Cardiff & the Vale of Glamorgan	Local	Local Strategy	2009/10	Failure to deliver on existing partnership commitments and/or lack of visibility/absence of partnership principles at the heart of the new ULHB could damage relationships/trust with partners if not addressed as early priorities.	N/A	The ability to maintain partnership momentum will be an issue through transition and the early months of the new organisation. The ULHB will need to work closely with partners to ensure commitments can be met and principles established.	Vale LHB: Estelle Hitchon, Head of Strategic Planning



Review of current Healthcare service configuration within HMP Cardiff	Prison Health care Partnership Board	<i>Local</i>	<i>Local Strategy</i>	<i>01/08/2009</i>	<i>Will require workforce review to ensure required skillset available</i>	<i>N/A</i>	3 task and finish group reviewing mental health primary care and substance misuse care pathways to be incorporated in 3 year Health Care Delivery Plan	
Review of Learning Disability Services	Learning Disability - HIW action plan	<i>WAG</i>	<i>WAG Review</i>	<i>Unknown. Sometime in 09/10</i>	<i>Dependent on outcome of review, may impact on service configuration, workforce and partnership issues</i>	<i>N/A</i>	2009 HIW action plan to be reviewed	Jenny Theed, Cardiff LHB
Review of Joint Commissioning Strategy for Learning Disability	Learning Disability	<i>Local</i>	<i>Local Strategy</i>	<i>01/09/2009</i>	<i>Dependent on outcome of review, may impact on service configuration, workforce and partnership issues</i>	<i>Revenue only</i>	Development of joint commissioning strategy for 2009-2012 as update to current 2005-08 strategy and as adjunct to HSC&WB strategy	Anna Mogie, Cardiff LHB
CF Review	Review of Paediatric Cystic Fibrosis services	<i>External</i>	<i>Other</i>	<i>01/06/2009</i>	<i>Potential Revenue Implications</i>	<i>Capital and Revenue</i>		Lead Director for Children's Services (Children Act requirement)
Paeds Surgery Review	To consider the service needs of the speciality	<i>External</i>	<i>Professional priority</i>	<i>01/10/2009</i>	<i>potential resource implications</i>	<i>Revenue only</i>		Lead Director for Children's Services (Children Act requirement)
General Paeds Review	Review of bed capacity required in Wales for General Paediatrics	<i>WAG</i>	<i>WAG Review</i>	<i>unknown.</i>	<i>Some changes in patient flows</i>	<i>Capital and Revenue</i>		Lead Director for Children's Services (Children Act requirement)
Neuro Sciences Review		<i>WAG</i>	<i>WAG Review</i>	<i>Completed</i>	<i>Additional investment</i>	<i>Capital and Revenue</i>		Lead Director for Children's Services (Children Act requirement)
Family Health Nurse	Identified Nurses for every school	<i>WAG</i>	<i>WAG Review</i>	<i>Ongoing</i>	<i>Additional investment</i>	<i>Revenue only</i>		Lead Director for Children's Services (Children Act requirement)
Neonatal Transport	New model for neonatal transportation and retrieval	<i>WAG</i>	<i>WAG Review</i>	<i>Ongoing</i>	<i>Additional investment</i>	<i>Capital and Revenue</i>		Lead Director for Children's Services (Children Act requirement)
Statementing Review	Statementing of Children with Educational Needs	<i>WAG</i>	<i>WAG Review</i>	<i>Unknown</i>		<i>Revenue only</i>		Lead Director for Children's Services (Children Act requirement)

Local Safeguard Children Board Strategies	Services that support safeguarding of children	<i>Local</i>	<i>Local Strategy</i>	<i>3 year cycles from April 08</i>	<i>Evaluation of multi-agency safeguarding arrangements in light of baby P may impact on service delivery and partnership arrangements</i>	<i>Revenue only</i>	New organisation will need to ensure robust safeguarding mechanisms are in place that link with LSCBs in both areas	Lead Director for Children's Services (Children Act requirement)
Children & Young People's Plans	Children & Young People's services	<i>Local</i>	<i>Local Strategy</i>	<i>31/03/2011</i>	Detail of health commitments in service development log	<i>Capital and Revenue</i>	Delivery of agreed action plans; detail of health commitments in service development log	Lead Director for Children's Services (Children Act requirement)
Children's Community Services Review	Children's Community Services	<i>Local</i>	<i>Local Strategy</i>	<i>Review complete; implementation 2009 onwards</i>	<i>Potential service reconfiguration to respond to modernisation plans</i>	<i>Capital and Revenue</i>	Need to ensure shared approach taken to pathway development across service areas	Lead Director for Children's Services (Children Act requirement)
Disability Strategy for children and young people	All services for disabled children and young people	<i>Local</i>	<i>Local Strategy</i>	<i>31/03/2011</i>	<i>Service redesign, team integration</i>	<i>Revenue only</i>	This work will need to encompass consideration of continuing healthcare processes and LA process for equipment provision	Lead Director for Children's Services (Children Act requirement)
Autistic Spectrum Disorder Strategies	Services used by adults and children with Autistic Spectrum Disorder	<i>Local</i>	<i>Local Strategy</i>	<i>31/03/2010</i>	<i>Action Plans may impact on models of service delivery</i>	<i>Revenue only</i>	WAG funding provided to LAs for ASD strategy implementation	Lead Director for Children's Services (Children Act requirement)
Ongoing implementation of NSF for children, yp and maternity services	All services for children and young people and maternity services	<i>Local</i>	<i>Local Strategy</i>	<i>Annual assessment</i>	<i>Annual self assessment identifies service gaps and deficiencies against national targets</i>	<i>Revenue only</i>	CYPs agree priorities against annual assessment; will need new process for completion in new organisation	Lead Director for Children's Services (Children Act requirement)
Specialised Healthcare Standards for children and young people's services	Specialist services for children and young people	<i>WAG</i>	<i>WAG Review</i>	<i>2009 onwards</i>	<i>Self assessment of tertiary and specialist services will be required; gaps likely to be identified with the Trust Not complying with standards</i>	<i>Capital and Revenue</i>	Likely that work will be led by Clinical Networks	Lead Director for Children's Services (Children Act requirement)
Children & Young People's Workforce Development Strategy	Children & Young People's Workforce Development	<i>WAG</i>	<i>Local Strategy</i>	<i>31/03/2011</i>	<i>Potential for new roles and integrated workforce</i>	<i>Revenue only</i>	Discussions will take place through CYP Partnerships	Lead Director for Children's Services (Children Act requirement)
Vale (Barry) integrated services for children and young people	Options for the development and delivery of integrated services for children and families	<i>Local</i>	<i>Local Strategy</i>	<i>31/03/2011</i>	<i>Potential for new roles and integrated workforce</i>	<i>Capital and Revenue</i>	Work requires strategic Board level commitment and direction. Opportunity for learning to be shared across new LHB area.	Lead Director for Children's Services (Children Act requirement)
Development of Breastfeeding Strategy	Maternity and Health Visiting services	<i>Local</i>	<i>Local Strategy</i>	<i>31/03/2011</i>	<i>Audit and review of delivery may suggest change in practice</i>	<i>N/A</i>	Part of delivery of CYP Plans	Lead Director for Children's Services (Children Act requirement)

CAMHS LDP commitments	CAMHS	<i>Local</i>	<i>Local Strategy</i>	<i>2009 onwards</i>	<i>Age range of CAMHS raised to 18; Development of services for vulnerable groups</i>	<i>Revenue only</i>	Detail contained in CAMHS LDP. CAMHS provided by Cwm Taf	Lead Director for Children's Services (Children Act requirement)
Creation of new LHB	Provision for Western Vale, according to redesign of service boundaries	<i>Local</i>	<i>Other</i>		<i>Disaggregation of resources from ABM to enable delivery by Cardiff and Vale LHB</i>	<i>Capital and Revenue</i>	Includes provision for Defence Training Academy on RAF St Athan site	Director of Primary, Community and MH + Lead Director for Children's Services (Children Act requirement)
Laming Report following Baby P	All areas within Child Health in relation to safeguarding	<i>WAG</i>	<i>WAG Review</i>			<i>Revenue only</i>		Lead Director for Children's Services (Children Act requirement)
Early Years Support	review of service provision for all children with complex disability	<i>WAG</i>	<i>WAG Review</i>			<i>Revenue only</i>		Lead Director for Children's Services (Children Act requirement)
Review of nurse staffing establishment and skillmix with national benchmarks	Nursing Resource Strategic Planning Framework	<i>External</i>	<i>Board priority</i>	<i>01/12/2009</i>	<i>Dependent on outcome of review, may impact on finance, service workforce and partnership issues</i>		To contribute to the Trust SFDP workforce priorities	S Hooi
Review of nurse staffing establishment with acuity and quality benchmarks	Nursing Resource Strategic Planning Framework	<i>Local</i>	<i>Board priority</i>	<i>01/12/2009</i>	<i>Dependent on outcome of review, may impact on finance, service workforce and partnership issues</i>		To contribute to the Trust SFDP workforce priorities	S Hooi
Review of temporary nurse staffing against AOF targets	Nursing Resource Strategic Planning Framework	<i>Local</i>	<i>Board priority</i>	<i>01/12/2009</i>	<i>Dependent on outcome of review, may impact on finance, service workforce and partnership issues</i>		To meet AOF target and Trust SFDP workforce priorities.	S Hooi
Review of Nursing aspects of the 2009/15 Integrated Workforce Plans	Nursing Resource Strategic Planning Framework	<i>Local</i>	<i>Board priority</i>	<i>01/12/2009</i>	<i>Dependent on outcome of review, may impact on finance, service workforce and partnership issues</i>		To contribute to the Trust SFDP workforce priorities	S Hooi
Review of Wheelchair Services	Wheelchair services provided by ALAC	<i>WAG</i>	<i>WAG Review</i>	<i>First half 2009</i>	<i>The outcomes will influence future service levels, waiting times and funding for these services</i>		ALAS are fully involved in the review process	Mike Spencer
Review of capacity and case complexity within Podiatry	Podiatry	<i>Local</i>	<i>Professional priority</i>	<i>02/07/1905</i>	<i>Dependent on outcome review, may impact on service configuration, workforce</i>	<i>N/A</i>	Review linked to NLIH Leading to Inspire project DT Lewis.	Sue Dayananda/DT Lewis
Review of diabetes structured group education	Chronic conditions management Local Diabetes Service Advisory Group and DECS CCM group	<i>Local</i>	<i>Local Strategy</i>	<i>commence service 2009/10ongoing</i>	<i>dependant on resources for workforce. Proposals supported by LDSAG and DECS CCM group</i>	<i>Revenue only</i>	paper provided for information. Is part of strategic direction of moving CCM to community. Need to implement to be compliant with NICE appraisal 60	DECS CCM group, lead Helen Nicholls Dietetics

Prescribing of nutritional supplements in community	NICE guidance on nutritional support for adults. Joint review by Cardiff LHB prescribing team and Nutrition and Dietetics	<i>Local</i>	<i>Professional priority</i>	<i>commence service 2009/10ongoing</i>	<i>proposed as 'spend to save scheme ' following pilot</i>	<i>Revenue only</i>	paper attached evaluating pilot for Cardiff. Proposal has support of Cardiff LHB prescribing team, medical and nurse directors. Would need revenue funding but would be spend to save scheme as long term savings identified	Nutrition and Dietetics & LHB prescribe team. Leads Helen Nicholls (Dietetics) and Fiona Walker (LHB)
Review of clinical incidents of buried bumper	FACS Clinical Governance- Enteral feeding via PEG across Cardiff and Vale	<i>Local</i>	<i>Other</i>	<i>review completed, actions require implementation in 2009/10</i>	<i>Clinical Governance as buried bumper carries a high clinical risk, financial risk as patients with buried bumper require admission</i>	<i>Revenue only</i>	copy of review paper attached. Increasing number of buried bumper cases which result in admission and complex endoscopic procedure. Buried bumper puts patient as high level of clinical risk	Nutrition and Dietetics & Shiela Harrison













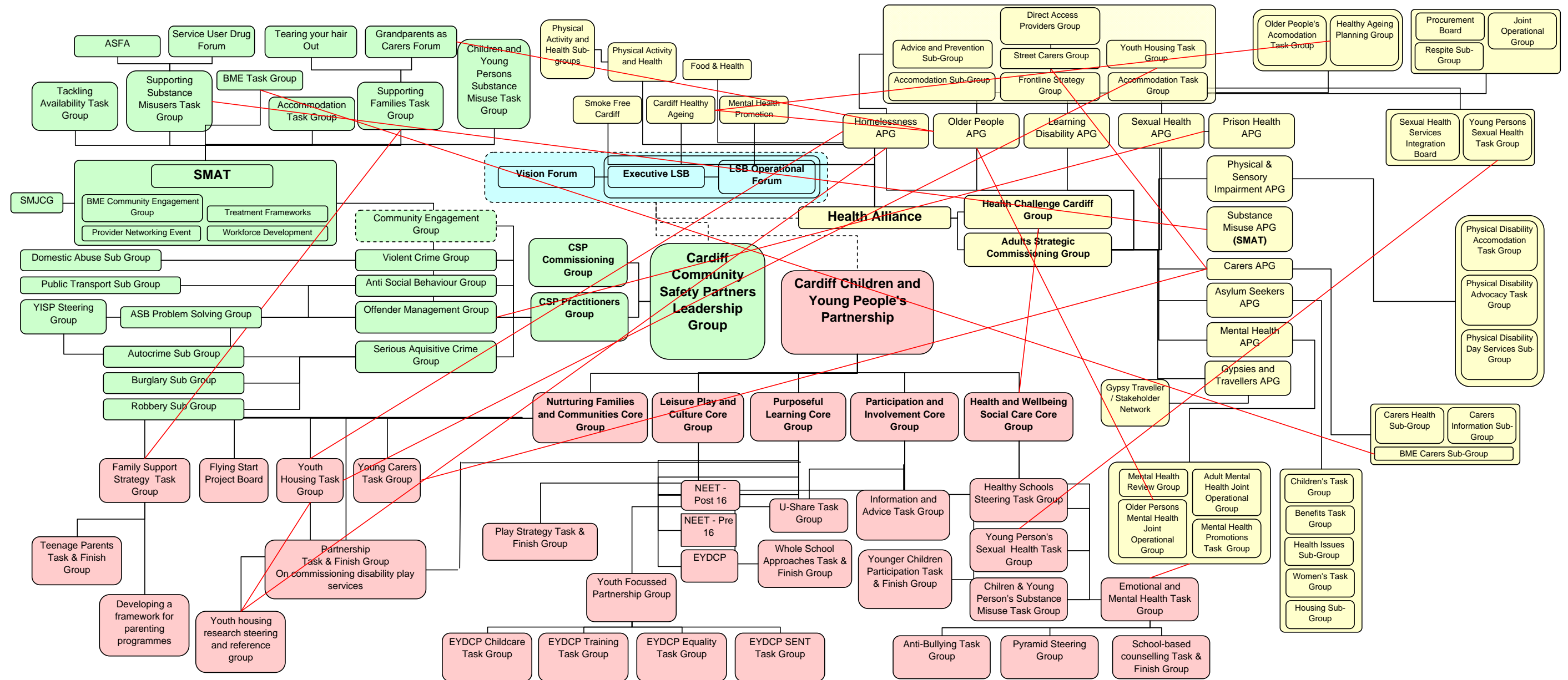












**SMAT (Substance Misuse APG) - reports to Community Safety Partnership and Health Alliance**

**Domestic Abuse Sub Group** - reports to Community Safety Partnership and Health Alliance

**Children and Young Persons Substance Misuse Task Group** - reports to SMAT and CYPP Health and Wellbeing Social Care Core Group

**Young Person's Sexual Health Sub Group** - reports to Health Alliance (Sexual Health APG) and CYPP Health and Wellbeing Social Care Core Group

**Accommodation Task Group** - reports to SMAT and Health Alliance's Homelessness APG